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5 May 1960

M EMORANDUM FOR: Director of Central Intelligence

SUBJECT

: Comments on the DD/S Reply to the Recommendations

in the IG Survey of the Office of Personnel

I consider that the DD/S has approached our recommendations in an open-minded and constructive manner and consequently do not wish to engage in any debate on those recommendations with which he does not concur. However, I do wish to make the following points:

- a. Perhaps the most important recommendation is no. 30, in which we suggest ways of economizing in the number of personnel administrators in the Agency. I feel very strongly that considerable economies can be effected in this area.
- b. With regard to recommendation no. I, I have reported before on the matter of representation for employees appearing before agency employment review boards. I wish to reiterate that our present system is one in which management holds all the cards and, while perhaps appropriate in a highly sensitive agency, could in no manner be considered a democratic process.
- c. There appears to be a misinterpretation of recommendation no. 14. Our recommendation had nothing to do with public relations, but was simply a suggestion that more senior CIA personnel visit more colleges and universities to assist in recruiting top-flight applicants.
- d. Recommendation no. 24 is designed to impart some urgency to a revision of the compensation system.

(dictated by) WMA

Lyman B. Kirkpatrick

Inspector General

cc: DDCI

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